SECURING MORE REVEUE!

FINDING NEW MONIES THROUGH CORPORATE SPONSORSHIP



Thursday Setpmber 17, 2015 – 11:30 am to 12:30 pm



Mobile Devices

Staying connected in the session

Twitter: @partnershipgrp

#sponsorshipreality #OEMC2015





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SESSION OVERVIEW

- 1. Municipalities and Corporate Sponsorship Today
- 2. Industry studies and reports
- 3. Canadian Municipal Corporate Sponsorship Case Studies
- 4. Outcomes & Wrap Up



WESTERN SPONSORSHIP CONGRESSTM 2015

Calgary, Alberta October 19-21



GOLDEN RULES OF SPONSORSHIP

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MUNICIPAL WORKSHOP

Need to generate more municipal revenue without raising user fees or taxes? If so, this workshop is a MUST ATTEND!

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resented By:
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- ✓ Municipalities and corporate sponsorship is one of the fastest growing sectors in the sponsorship industry
- ✓ Corporate sponsorship is being done for some from an ad hoc basis, some from a strategic plan and others not doing it at all PARTNERSHIPGROUP

✓ Sponsorship is a revenue opportunity for recreational facilities, parks, facilities as well as arts and cultural organizations, programming, fairs, festivals and events, post secondary and secondary educational institutions, amateur and professional sport organizations and charities to enhance current or generate additional revenue streams through corporate sponsorship



- ✓ Determining real market value and 3rd party verification is becoming critical
- ✓ Many are turning to corporate sponsorship – IAVs, policy, strategy and implementation



City of Peterborough







- ✓ Have worked with or in discussions with over 35 municipalities and associated properties in the past four years
- ✓ Clients large and small, City of Toronto to Town of Taber



✓ We need to understand that for municipalities and others it is no longer just naming rights, but holistic sponsorship programs including and / or excluding naming rights









- ✓ It is critical to understand what you have to sell, what it is worth and to be able to show value to your partners
- ✓ You then take such tools and build internal capacity to be successful in sponsorship revenue generation



- ✓ For some municipalities the sales solution is from a recognized sponsorship sales agency
- ✓ This ensures revenue quicker and through a proven success record especially for larger programs and naming rights and then managing the smaller local partnerships internally







Canadian Sponsorship Landscape Study 2014

- ✓ Since 2006 the industry has grown 40% \$1.78B
- ✓ 16% of spends are on local sponsorships
- ✓ 29% of brands marketing budgets in 2014 were spent in sponsorship and experiential marketing up over 75% over the last 7 years
- ✓ Average sponsorship \$45,000





✓ Change is moving to storytelling about your partners brands and finding ways outside of banners and logos that you can provide value











2014 Consumer Sponsorship Rankings



Canada's Foremost Consumer Research on Sponsorship Marketing

MOST ACTIVE SPONSORS IN CANADA







TOP PERCEIVED SPONSOR BY INDUSTRY



CREDIT CARDS



BREWERIES



RESTAURANT



TRAVEL







AUTO MANU.



SPORTS EQUIP



TELECOMM



BANKS



RETAILER



LOTTERY

SAMSUNG

ELECTRONICS



MEDIA



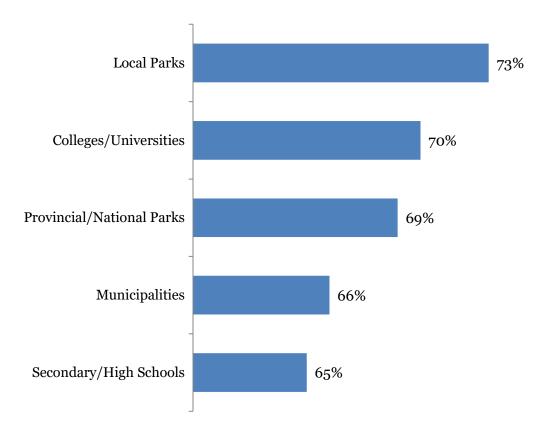
ENERGY



TECHNOLOGY

WHO SHOULD SEEK SPONSORSHIP?

% of people who believe the following entities should seek corporate sponsorship as a source of revenue





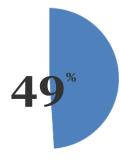
OPINIONS ON MUNICIPALITIES AND CORPORATE SPONSORSHIP

86%

Companies should be able to **sponsor public spaces** such as hockey rinks, ball parks and recreational facilities



No preferential treatment for corporate sponsors of muni's – sponsorship and awarding of contracts should be separate



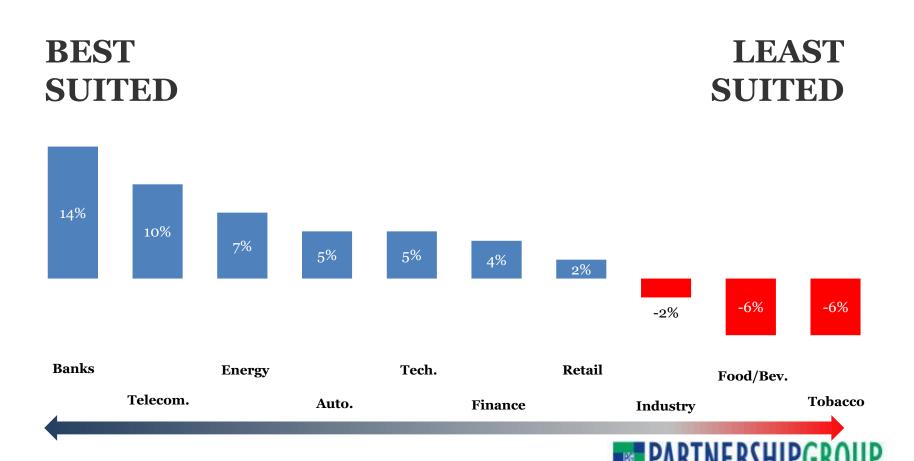
Companies should be able to **retitle existing buildings** named after prominent citizens or community benefactors



If a corporate sponsor of a muni is awarded a contract, I feel like they might not have won in a fair way.

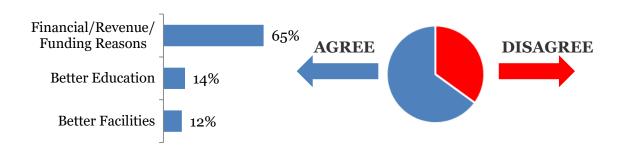


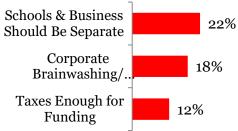
BEST AND LEAST SUITED INDUSTRIES FOR CORPORATE SPONSORSHIP OF MUNI'S



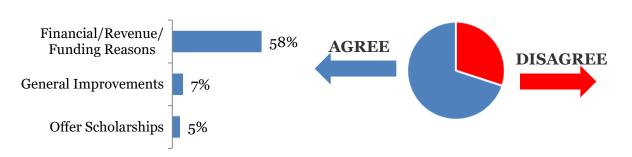
SPONSORSHIP IN SCHOOLS?

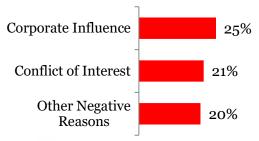
SECONDARY/HIGH SCHOOLS





COLLEGES/UNIVERSITIES







WHAT ARE WE SEEING AS TRENDING?

Social media continues to grow in importance

- 1 in 4 people worldwide use social networks
- 25% growth in social media users in North America in the last year
- Over 1/3 of Canadians search on mobile for a company, brand or product



WHAT ARE WE SEEING AS TRENDING?

 Canada leads the world in online engagement according to Comscore

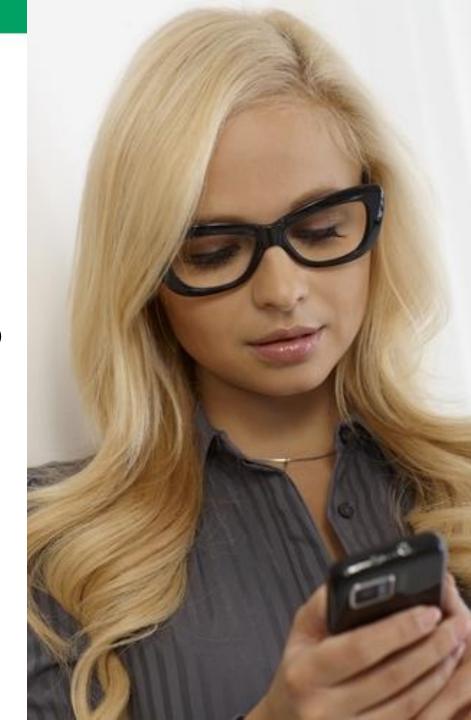




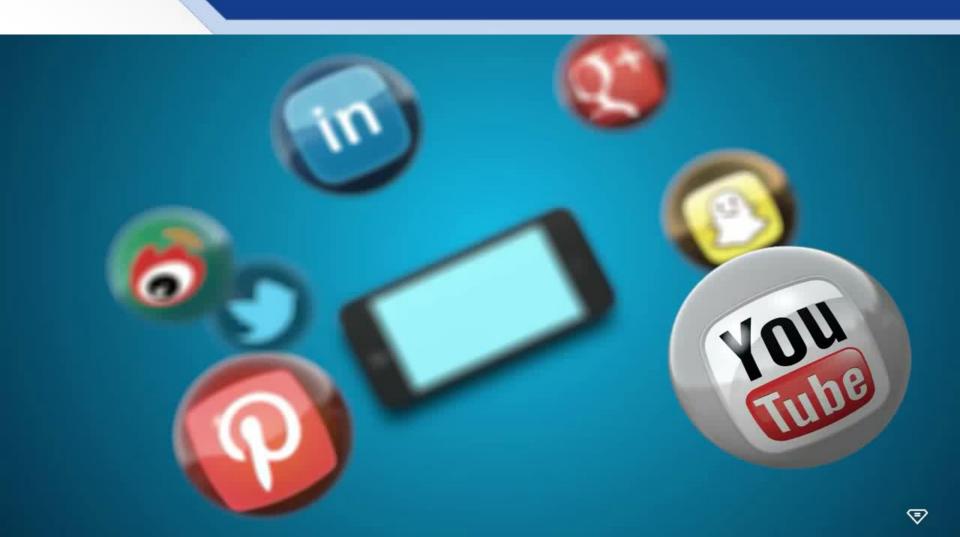
WHAT ARE WE SEEING AS TRENDING?

 Build your sponsorship program to integrate into mobile devices and know the data that affect your investment





Social Networks





City of Summerside Overview

Incorporated: 1995 Population: 14,500

Provides Essential Services - Roads, Water, Sewer, Fire, Police

Also Owns & Operates:

- An Electric Utility "Summerside Electric"
- 4000 Seat Multi-Purpose Sports & Entertainment Center.
- 5 Arts, Heritage & Cultural Properties

Has no Sponsorship Partnership Program in Place.





Financial Environment

Total Operating Budget: \$47 Million

Council Priorities: Debt Reduction & Living within Our Means.

Between 2010 - 2014

Expenditures Increased 10% / Revenues Did Not

Provincial Funding Formula for Municipalities Changed Resulting in a Projected Loss of \$7 M from 2008 to 2018





Financial Environment

Limited Revenue Streams - Property Taxes & User Fees Unpopular to Raise Either

High Service Level Expectations from the Community

Challenging to Maintain Program & Service Levels Extremely Challenging to Offer New Programs & Services

Need New Revenue Sources





Procurement Policy & Guidelines

Purchases \$18M in Goods & Services from 250 Vendors

Attempts to Obtain Quality Goods & Services at the Best Price for Maximum Value

Current Sponsorship Opportunities Comply with Spirit & Intent of Procurement Policy & Practices (i.e. - Sole Sourcing)





Challenges

Current Adhoc Approach Requires Change in Culture

Procurement

Community Organizations Perceptions

Understanding Sponsorship Value of Assets

Up Front Investment





City of Summerside's Next Steps

Need to Maximize \$50,000-\$80,000 in 2016 Budget for Exploration of Sponsorship Opportunities

Provide Council with Information to Decide on a Formal Long Term Sponsorship Program.



What were the big issues in Edmonton?

- Considering an opportunity prior to any Sponsorship Policy
- Polarizing values and beliefs







What were the big issues in Edmonton?

- Conditions for success
 - renaming vs. naming new facilities and/or elements of
 - ensuring City's profile as owner/operator not compromised
 - sponsors must be compatible with city values/mandate





What were the big issues in Edmonton?

- Staff resistance
- Equal opportunity procurement policy
- Inventory development and fulfillment
- Pros and Cons of "The City Calling"
- •Revenue expectations base vs. supplemental





What action was taken?

- Growing the team responsible for sponsorship sales and fulfillment
- Professional Development/Coaching Investment
- Exploring a centralized partnership office





ONTARIO STORIES



City of Peterborough









Outcomes and Wrap Up





SHOULD YOU BE IN THE GAME OR NOT?



- ✓ Do you need additional revenues beyond user fees and taxes?
- ✓ Are users / citizens concerned about increasing tax rates and increasing user fees at facilities?
- ✓ Do you own rinks, parks, leisure centers, performing arts centers, programming, etc.? ▶ PARTNERSHIPGROU

SHOULD YOU BE IN THE GAME OR NOT?

- ✓ Do you presently have sponsorship policy in place?
- ✓ Are your constituents OK with corporate branding?
- ✓ Has there been due diligence in undertaking sponsorship
- ✓ Are you committed to doing sponsorship or is it ad hoc?





SHOULD YOU BE IN THE GAME OR NOT?



- ✓ Are you understanding of the non profits and charities with whom you will compete?
- ✓ Are you willing to integrate your procurement process with sponsorship
- ✓ Are you open to true partnerships?

GETTING STARTED



- 1. Building an internal and external case for support
- 2. Asset Identification and Valuation
- 3. Developing Sponsorship Policy and Strategic Plan
- 4. Building Internal Capacity or Outsourcing Sales
- 5. Procurement Consideration



QUESTIONS





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Thank You

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