

ONTARIO EAST MUNICIPAL CONFERENCE 2014

Shared Service Agreements – Building
Collaborative Relationships
Petawawa Track and Field

“Our Story”

- ❖ Petawawa – a “unique” community with a rich military tradition.
- ❖ Garrison and Town located side by side.
- ❖ Long standing cooperative relationship/ partnership between Town and the Garrison.
- ❖ Garrison has 6,100+ military personnel and 900 civilian staff. 7,000 family members accompany personnel and staff.

“Our Story”

- ❖ Two elementary schools and one high school located on base. All with aging infrastructure.
- ❖ Age and condition issues led to accommodation review in 2009 by Town/school board.
- ❖ Push to have schools in Petawawa vs. transport to schools in neighboring municipalities.
- ❖ Meet needs of current and future residential growth in Town being driven by military families.
- ❖ Change to educational services forced a new vision to create a “Community Hub” centrally located in Town.
- ❖ Simultaneous need for new separate school board school replacement.

“Our Story”

- ❖ Large lands available at Petawawa Civic Centre.
- ❖ Already a central location.
- ❖ Discussions began with RCDSB and RCCDSB regarding “Hub Model” and construction of new schools on CC property.
- ❖ These newly formed partnerships have led to a project partnership for development of a track and field facility for Town and school use as well as shared use of facilities with RCCDSB.

The Project

- ❖ Initial planning sessions (RCDSB and Town senior staff) envisioned a state of the art artificial surface stadium that would allow for regional and provincial level competition.
- ❖ The financial reality will create natural surfaces initially.
- ❖ Phasing plan and vision developed for the future.
- ❖ Agreement established including design, construction and long-term use and operation.

The Partnership

- ❖ Agreement established between two parties including design, construction and long-term use and operation.
- ❖ Reciprocal use agreement currently being developed.
- ❖ Track and field design scheduled for fall 2014 with facility completion anticipated Sept. 2015.
- ❖ Manager of Parks and Recreation and Valour Principal to coordinate use of the facility.
- ❖ Town will own and maintain the facility.

The Site



Home of the Valour Voyageurs



Benefits

- ❖ Alignment of operational expertise with maintenance and operation of the new facility.
- ❖ Realization of economies of scale with folding of new facility into an existing operational portfolio situated nearby.
- ❖ Maximization of use by community as a whole.
- ❖ Part of larger facility sharing arrangement.
- ❖ Cooperative planning and programming to address youth inactivity levels.
- ❖ Scheduling by P & R – accommodating the needs of all users and fostering new sport initiatives.

Challenges

- ❖ Making financial model work?
- ❖ Managing high use and impacts to turf management?
- ❖ Communities acceptance of a possible premium rental rate for use?
- ❖ Pressure to move to secondary stages of development.

Keys to Success

- ❖ Partnership remain focused on larger community goals.
- ❖ Stay away from a “Us” vs. “Them” mindset.
- ❖ Be open to new ideas or new ways of tackling challenges.
- ❖ Partnership focus – media, communications, future grant opportunities.
- ❖ Open doors to other community partnerships.

THANK-YOU!